

Community Based Approach to Local Development (CBA)



Project Budget:
€13.3 million

Duration:
December 2007 – February 2011

Funded by:
European Union

Country of Implementation:
Ukraine

Project implementing partner:
United Nations Development Programme (UNDP)

Project Partners and Beneficiaries:

- Secretariat of the Cabinet of Ministers of Ukraine
- Ministry of Regional Development and Construction
- Foundation for local self-government of Ukraine under the President of Ukraine
- Ukrainian Association of Local and Regional Authorities
- Association of Village, Settlement and Town Councils of Ukraine

Project's Objectives and Tasks:

Overall objective:

To create an enabling environment for long-term self-sustaining social-economic and community development at local level by promoting local self-governance and community-based initiatives throughout Ukraine.

Specific objectives:

- Improve living conditions in rural and (semi-)urban communities throughout Ukraine by promoting sustainable rehabilitation, management and operation of basic social and communal infrastructure and services through community-based self-help initiatives;
- Demonstrate effective participatory local governance and decentralised management mechanisms throughout Ukraine for public service delivery by promoting inclusive, self-governing community organisations undertaking self-help initiatives in partnership with local authorities, private sector entities and other stakeholders;
- Enhance relevant professional skills and knowledge of community organizations and local authorities to initiate and maintain visible participatory local process of social economic development and public services delivery;
- Improve institutional capacities of community organizations and local authorities to identify community needs and priority, to manage and monitor participatory local process for a sustainable social-economic development and efficient public service delivery;
- Promote practical experience at grassroots level throughout Ukraine in participatory planning, decision-making and social action with a view to providing inputs for policy and legal reforms towards regional/local sustainable development, administrative and fiscal decentralisation and consolidation of local democracy.

Expected results:

- Self-organisation skills are developed within participating communities (1,000 at least);
- At least 1,175 sustainable community initiatives are implemented through co-financing from the project, community residents, national and local budgets;
- Worked out mechanisms of community-based planning in 200 pilot rayons;
- Revival of the national network of primary health care points and improvements in water supply management, environmental protection, energy efficiency and local transport services;
- Good practice systematized and disseminated among communities, local/regional/national stakeholders.

Project's achievements to date:

- So far, the Project has reached 25 regions, 200 districts, 959 village/city councils under the framework of partnership.
- CBA Project has mobilized 857 communities encompassing 215,363 persons from about 151,000 households and organized them into 'community organizations (CO)' founded on the norms of good governance.
- So far, 10,418 persons have received trainings on managing community organizations, drafting and implementing projects on improvement of their living quality.
- 2,900 representatives of local/regional/national authorities have participated in capacity building activities.
- 146 Local Development Forums (at rayon level) and 10 Oblast Coordination Councils (at regional level) created, which provide a uniquely productive environment for interaction between communities, authorities, private sector representatives, and NGOs.
- So far, 105 community initiatives have been supported (target: 1,175) under cost sharing of 9% from COs, 46% from local authorities, 44% from CBA and 1% from private sector. It is expected that at least 107,700 persons will benefit from the realization of these 105 community initiatives.
- A series of regional studies on implementation of community based approach have been planned. Knowledge gained from the Project implementation will be utilised to make policy recommendation to enable community-financing within the framework of local development in Ukraine. To make the CBA concept and methodology widely known, it has conducted 1,212 seminars/roundtables at regional, district and local level with participation of about 31,000 government officials, NGOs, private sectors.
- CBA implementation manual, CO-manual, technical manual, communication/visibility guidelines are developed and disseminated. These materials will help the local authorities to easier replicate CBA approach in future.

More information about the Project: www.cba.org.ua

"It is not the finance offered by the Project that matters, but its support for strengthening self-governance that enables communities to solve their problems has more value. The CBA Project will help us re-discover ourselves. It has offered equal opportunities for all rayons through competition-based participation."

Oleksandr Belskyi, Deputy Head of Chernihiv Oblast State Administration

Project's Objectives and Tasks:

Overall objective:

To improve quality, access and sustainability of essential services in selected municipalities and to pave the way for sustainable local development in Ukraine.

Project's tasks:

- To upgrade municipal services infrastructure (water supply, waste water sanitation, district heating and solid household waste management);
- To improve management capacity at local level;
- To elaborate a comprehensive sustainable local development strategy.

Expected results:

- A significant part of essential municipal services infrastructure (such as water supply and waste water networks) will be renovated;
- Sustainable local development initiatives will be launched also with various coordinated actions with projects in the areas of cooperation, such as education and training, development of small and medium enterprises, local financing, energy, public health and social sectors;
- Management tools for efficient municipal services delivery and socio-economic development will be operational;
- A model for the sustainable local development in Ukraine will be developed.

Project's achievements to date:

- Four medium-sized cities and territories have been selected for participation in the Project: Izyum (Kharkiv oblast), Romny (Sumy oblast), Sverdlovsk (Lugansk oblast) and Pryluky (Chernihiv oblast).
- Before the Project, 4 pilot cities were in serious difficulties: financial, technical, commercial, from the simple lack of financial provisions to fiscal arrest due to VAT arrears. There was a lack of basic information needed to correctly manage a city, for example, a lack of precise and up-to-date mapping, lack of population files, no data on water consumption, solid waste amounts. The project has helped the cities to know the financial status of their communal services, the amount of required investments etc.
- Equipment for the total value of €10.5 million purchased by the Project and delivered for the 4 cities and surrounding rayon, in the fields of:
 - water supply,
 - waste water sanitation,
 - district heating,
 - solid household waste,
 - computerization of municipalities (hardware and software),
 - cartography & GIS systems,
 - epidemiology station (laboratory equipment).
- Equipment was installed and basic training for local specialists was performed.
- A draft contract between a city and a utility company has been elaborated and new tariff calculation system taking into account investments and depreciation has been prepared (being the basic condition for sustainable functioning of an enterprise)
- Relevant activities related to economical development in each city and surrounding rayons were undertaken: strategic development plan, passport for investors, link with others projects, research of new businesses opportunities.

More information about the Project: www.sld.org.ua

Sustainable Local Development in Ukraine



Project Budget:
€15.5 million
Services: €5 million
Supplies: €10.5 million

Duration:
October 2006 – October 2010

Funded by:
European Union

Country of Implementation:
Ukraine

Project is implemented by:
Consortium led by Sogreah Consultants, France

Key Project Partner and Beneficiary:
Ministry of Economy of Ukraine